

INKOMATI-USUTHU

C A T C H M E N T **M** A N A G E M E N T **A** G E N C Y

ANNUAL 2024/25 TARIFF CONSULTATIONS

Usuthu







ANNUAL 2024/25 TARIFF CONSULTATIONS PROGRAMME

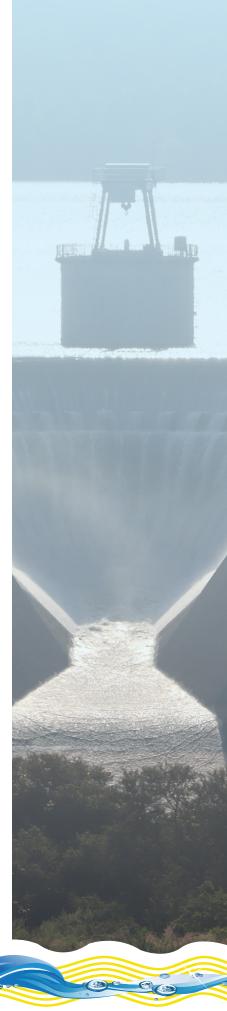
STAKEHOLDER CONSULTATION MEETING ON ANNUAL PERFORMANCE PLAN AND TARIFF SETTING FOR 2024/25 FINANCIAL YEAR

Date: 26 July 2023 | Time: 10:00 to 14:00

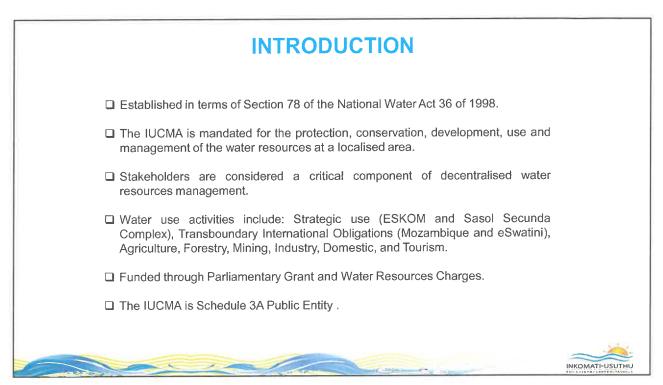
Venue: Usuthu Sub-Catchment

Programme Facilitator: Advocate MB Shabangu (Executive Corporate Services)

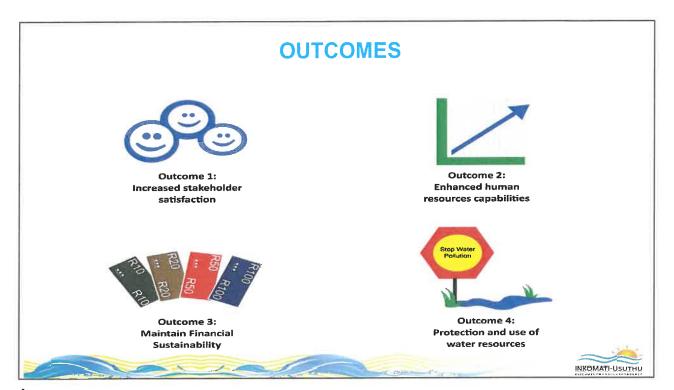
Item:	Proposed Time:	Person Responsible:
Registration and Morning Tea	9:30 - 10:00	All
Opening and Welcome	10:00 - 10:10	Governing Board Member: Dr T Kelly
Annual Performance Plans for 2024/25	10:30 - 11:00	Chief Executive Officer
Water Quality and Quantity Status Report	11:00 - 11:30	Executive Water Resource Management
2024/25 Proposed Budget and Tariff	11:30 - 12:00	Chief Financial Officer
Infrastructure Tariffs for 2024/25	12:00 - 12:30	Department of Water and Sanitation
Question and Answers	12:30 - 13:00	All
Closure	13:00 - 13:10	Governing Board Member: Dr T Kelly
Lunch	13:15 -14:15	All

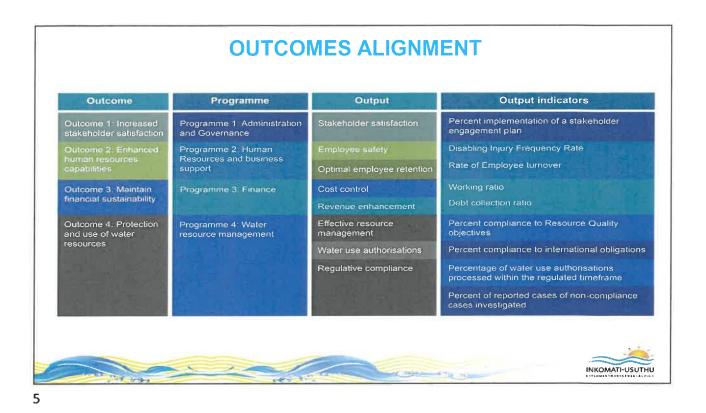












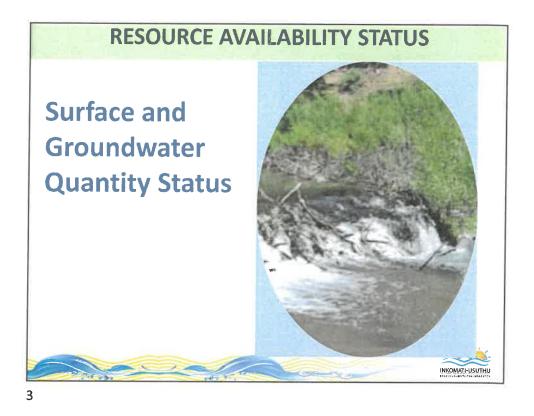
OUTPUT INDICATORS	ANNUAL TARGET	QUARTERLY TARG				
	2023/24	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
entage implementation of a stakeholder agement plan	100%	-	100%	100%	100%	
entage implementation of a communication	80%	20%	20%	20%	20%	
rentage implementation of human Resource ementation plan	80%	20%	20%	20%	20%	
entage implementation of the ICT strategy	30%	-	10%	20%	30%	
entage of identified COBIT gaps addressed	100%	25%	25%	25%	25%	
king ratio (cash based)	≤80%	≤80%	≤80%	≤80%	≤80%	
t collection ratio: Healthy book	65%	15%	30%	45%	65%	
t collection ratio: Toxic book	6%	1.5%	3%	4.5%	6%	
tors' payment period in days (Healthy book)	D&I: ≤ 100 days Irrigation: ≤540 days Forestry: ≤540 days					

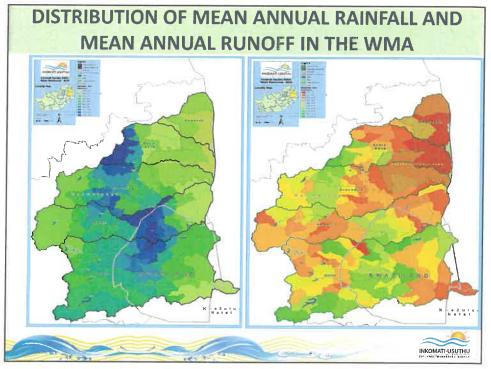
OUTPUT INDICATORS	ANNUAL TARGET	QUARTERLY TARGETS					
	2023/24	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4		
nt Ratio	≥1:1	≥1:1	≥1:1	≥1:1	≥1:1		
urce Quality (Quality, Quantity and BIOTA) a report	Annual resource quality status report	1X Quarterly resource quality status report 1X Annual Resource quality (Quality, Quantity & BIOTA) status report	quality status report	Quarterly resource quality status report	Quarterly resource quality status report		
ntage monitoring of compliance to urce Quality Objectives	≥90%	≥90%	≥90%	≥90%	≥90%		
	≥90%	≥90%	≥90%	≥90%	≥90%		
ntage of planned inspections for quality duses	≥90%	≥90%	≥90%	≥90%	≥90%		
entage of planned inspections for quantity duses	≥90%	≥90%	≥90%	≥90%	≥90%		
entage of enforcement action taken against ompliant users	≥90%	≥90%	≥90%	≥90%	≥90%		
	≥90%	≥90%	≥90%	≥90%	≥90%		
ntage of water use authorizations ssed within the regulated timeframe	≥80%	≥80%	≥80%	≥80%	≥80%		

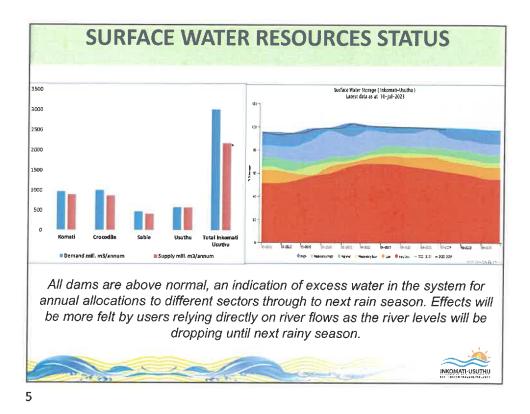


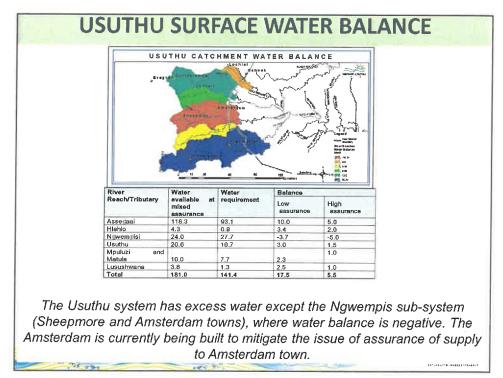


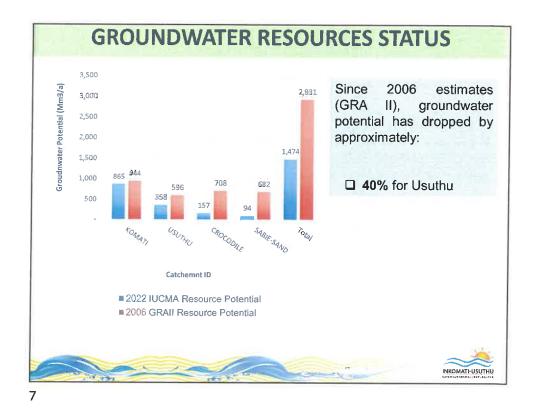
RESOURCE MONITORING OBJECTIVES • **IUCMA** has the following Monitoring Programme(s): Water Quantity Water Quality River Eco-status Monitoring programme (REMP) IUCMA conducts regional monitoring within the Inkomati-Usuthu WMA ٠ which feeds into the national monitoring system. Regional resource monitoring objectives is to measure, assess and . report on water resource compliance status and trends. Relating to quantity, quality and aquatic ecosystem in a manner that ٠ support balanced decision-making and planning for management, protection and sustainable use of water resources. INKOMATI-USUTHU

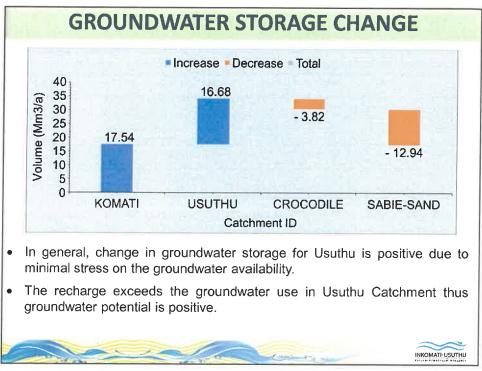


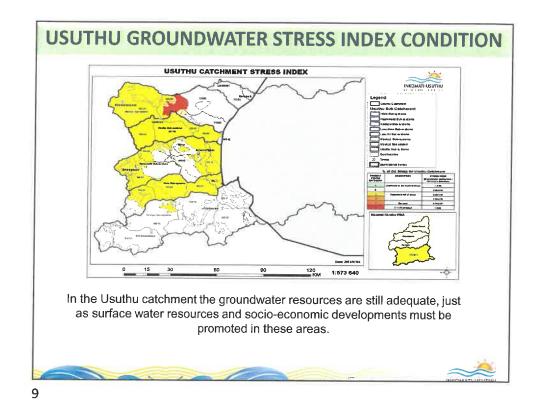






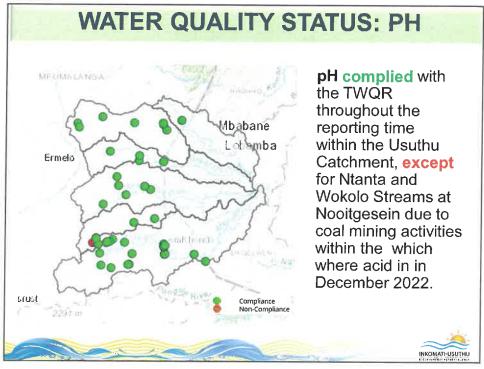


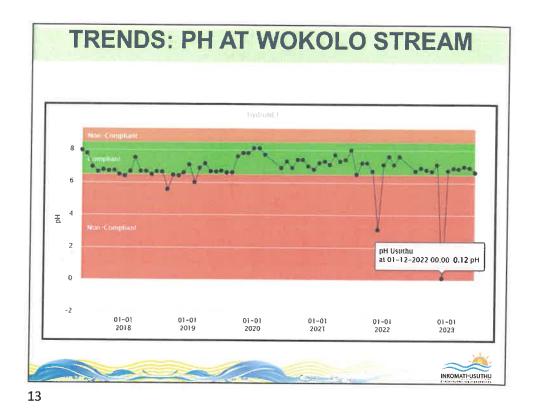


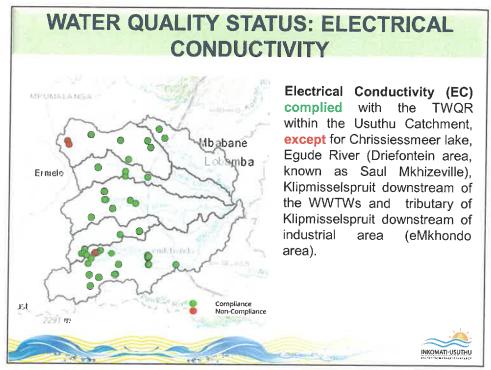


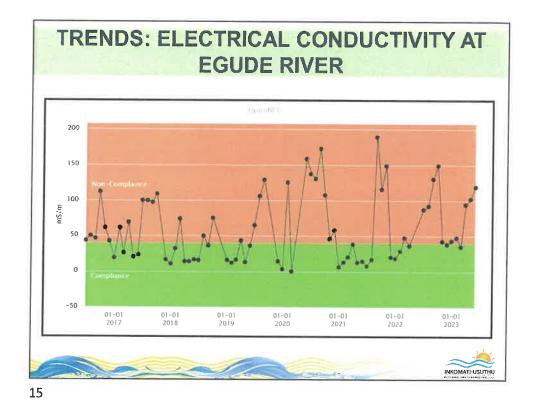


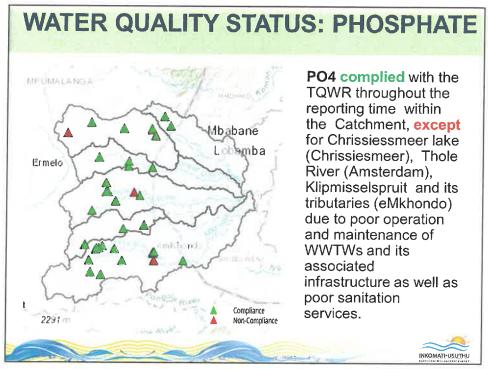
March 2023 within the V		
TWQG.	icator variables tabulated	d were compared with
	ariables are as tabulated	bolow
	anabies are as labulateu	Delow.
Classified Water	Indicator Variables	Statistical analysis of
quality variables		data
System variable	pH	Average
Salts	Electrical	Average
	Conductivity	
Nutrients	Phosphate	Median
Microbial	E coli	Average
	Chlorophyll-a and	Median
Eutrophication	Chiorophyli-a and	

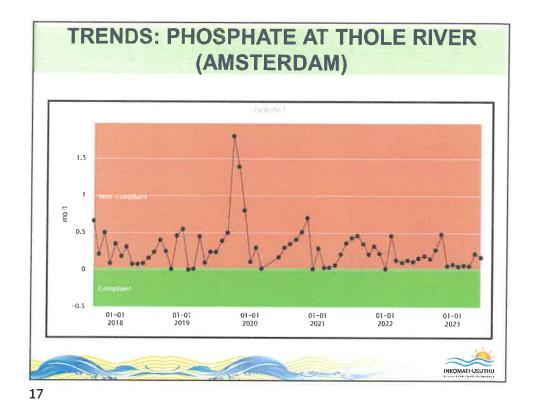


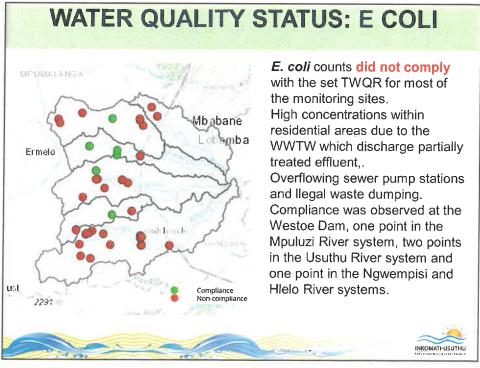


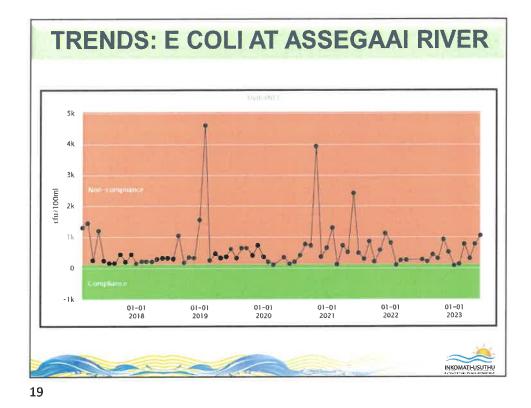


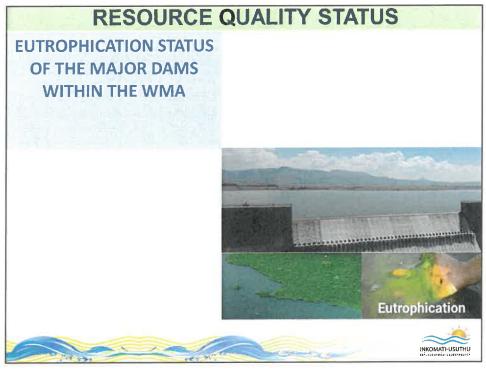






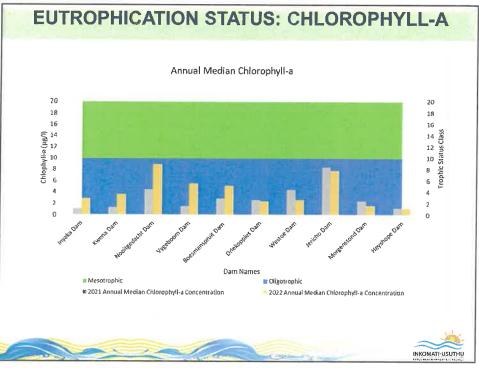


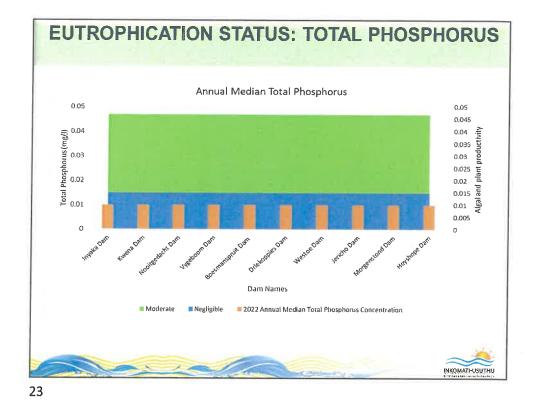




associated	tatus is the degree of nutrient enrichment and of the eutrophication problems of an aquatic ecosystem. tus classes used for assessment of dams in South Africa.
1. Oligotrophic	low in nutrients and not productive in terms of aquatic and animal plan life;
2. Mesotrophic	intermediate levels of nutrients, fairly productive in terms of aquati animal and plant life and showing emerging signs of water qualit problems;
3. Eutrophic	rich in nutrients, very productive in terms of aquatic animal and plan life and showing increasing signs of water quality problems; and
4. Hypertrophic	Very high nutrient concentrations where plant growth is determined bi physical factors. Water quality problems are serious and can bi continuous.

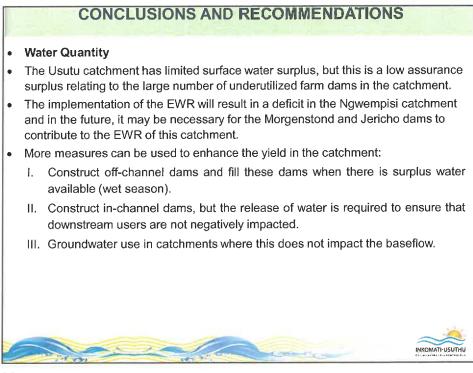


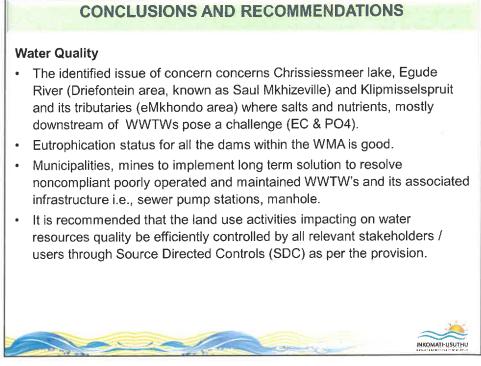




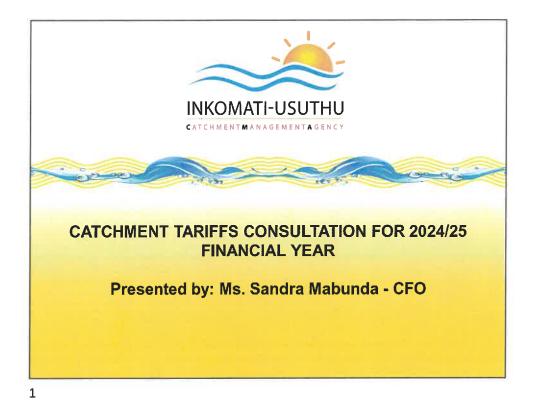
Driefontein, a beneficiary of the Land Restitution programme requested assistance with the processes of getting a water use license mandated to assist the stakeholder in applying for a water use authorization. obta in applying for a water use authorization. (GA) 2. The prevalence of mining applications in Mkhondo was raised as a serious challenge for the agriculture sector. The challenge about illegal mining activities in the rehabilitated Kangra property, a communal property, a communal property, a communal property, a community land in Ngema area. This issue was reported to DMRE, but nothing has happened so far Usuthu The Institutions and Participation from IUCMA to plan a campaign around the area The a cond month of the area	ommendations
applications in Mkhondo was Peter Venter will send the list of mines to the IUCMA for further Watk mines to the IUCMA for further raised as a serious investigation that challenge for the agriculture investigation that illegal mining activities in the rehabilitated Kangra all au property, a communal property, a communal all au property association (CPA) all au iand in Ngema area. This issue was reported to DMRE, but nothing has The Institutions and Participation from IUCMA to plan a campaign around the area The a cond	stakeholder was assisted tain a General Authorization
in Ward 6 in Mkhondo Local from IUCMA to plan a campaign cond Municipality requested the around the area	I list was assessed by the ter Use Authorisation sion, and it was discovered only two mines were failing er the Inkomati-Usuthu wate hagement area, and they are uthorised
IUCMA to conduct an education and awareness campaign on Water Resources Protection with focus on wellands	awareness campaign was ducted

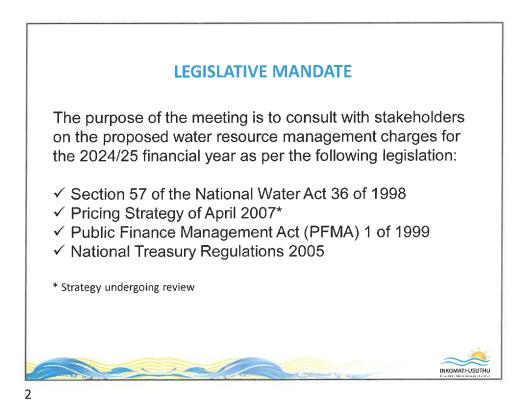
No.	Issue raised	Sub- catchmen	Proposed Action	Progress and recommendations
4.	Mining applications at Mkhondo was raised as a serious challenge for the agriculture sector. Mining activities taking place at Kangra land where they have rehabilitated was reported to DMRE, but nothing is happening (Ngema Area up to Dirkiesdorp) where mining is taking place on the CPA land.	Usuthu	 The former chairperson submitted a list of mines to for the IUCMA to investigate the WUL status and was referred to the relevant division. The findings were that most of the mines on the list falls under Pongola catchment. Except two with the following WUL status: 1. Variswane Investment (Pty) Ltd- licence issued on 2022/09/30 and the application date 07/06/2022 WU24717. 2. Notre Coal application – prospecting application: Pre- application WU27528. 	WUA Manager provided feedback

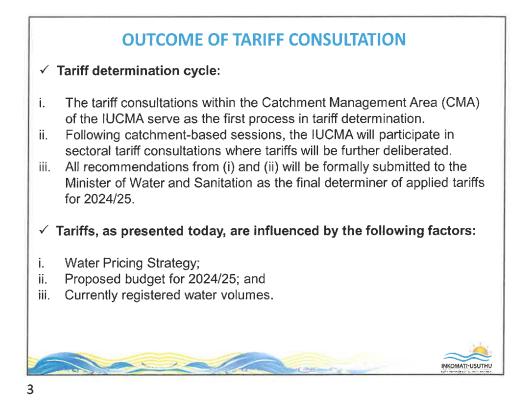


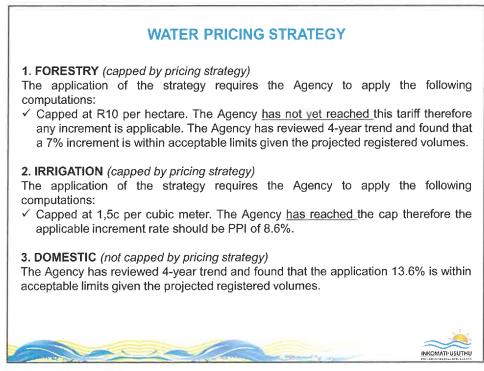


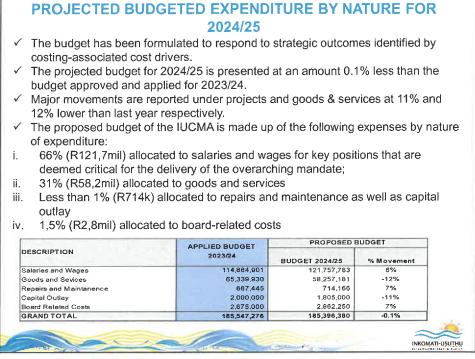












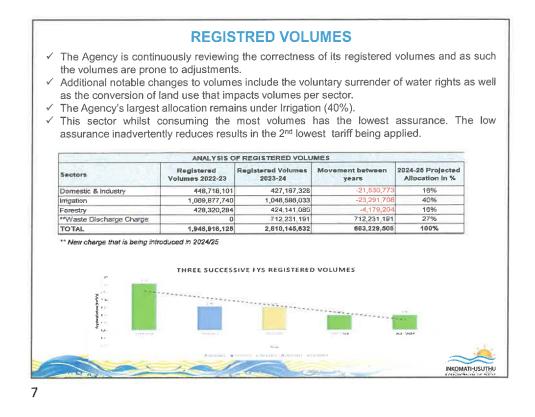
BUDGETED EXPENDITURE BY PROGRAM

The budget when viewed per program shows the following trends:

- ✓ 51% (R94,7mil) was allocated to the delivery of water resource charges.
- ✓ 27% (R50mil) allocated to human resources and business support
- ✓ 13% (R23,8mil) allocated to finance
- ✓ 9% (R16,9mil) allocated to administration and governance

The above allocation is indicative that the Agency continuously prioritises all activities supporting the preservation of the water resource.

FUNCTION	AUDITED OUTCOME 2021/22	AUDITED OUTCOME 2022/23	AUDITED ADJUSTED OUTCOME 2022/23	APPLIED BUDGET 2023/24	PROPOSED BUDGET 2024/25	% ALLOCATION	PROPOSED BUDGET 2025/26	PROPOSED BUDGE 2026/27
Administration & Governance	R12,006	R8,998	R12,120	R15,240	R16,855	9%	R17,723	R18,638
Board	**	**	**	••	**			**
Office of the Chief Executive Officer	****	****	****	••••	****		****	****
Water Resource Management	*****	****	*****	*****	*****	*****	*****	*****
Protection and Use of Water Resources	R73,303	R69,013	R73,878	R98,556	R94,681	51%	R102,691	R103,784
Governance & Support	***	***	***	***	***	***	***	***
Human Resource an Business Support	R35,467	R46,492	R44,558	R48,463	R50,060	27%	R57,227	R62,835
Finance	R18,933	R23,375	R17,323	R23,288	R23,800	13%	R24,000	R24,724
Total	R139.709	R147,879	R147.879	R185,547	R185 396	100%	R201,641	R209,981



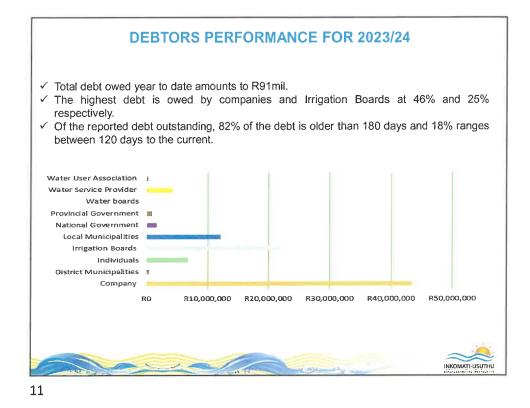
PROPOSED TARIFFS FOR 2024/25

- ✓ The Agency has proposed tariff increments that are aligned with the Pricing Strategy.
- ✓ Proposed increments range from 7% to 13,6% across the 3 sectors
- ✓ The Agency will see the introduction of a new charge in 2024/25 WWDC
- Proposed tariffs are deemed to support economic activities in the catchment whilst supporting the Agency to attract sufficient funding to protect the resource.

Sectors	Domestic & c/m3	Industrial	irrigation c/m	3	Forestry c/m3		Wast c/m3	te Discharge Charge	
Proposed 2024/25 Tariffs	osed 2024/25 Tariffs 5,39c		2,57c		1,95c		5,070	2	
% Increments	13,6%		8,6%		7%		N/A		
Capping Policy Applications as per Pricing Strategy	D&I - no cappi applicable	&I - no capping		se year as ing	SFRA - R10 per hectare		No ca	apping applicable	
Sectors		Register 2024-25	red Volumes	Perce	entage Increase	Proposed Ta	riffs	Projected Revenue	
Abstraction and Streamfic	w reduction			_					
Domestic & Industry			434,551,561		13.6%	0.053		R23,031,233	
Irrigation		1,016,907,245		8.6%		0.026		R26,134,51	
Forestry		424,141,080		7%		0.026		R8,270,75	
Waste Water Discharge	Charge		712,231,19		n/a	0.051		R36,110,121	
TOTAL								R93,546,621	

The budget as presented will be funded us streams if the proposed tariffs are approv	-	ng major inco	ome
✓ 48% (R88,3mil) will be requested from the grant appropriated by parliament. Reliance introduction of WWDC;	e on grant has re	duced by 45%	due to the
 ✓ 31% (R57 mil) expected billables from cur targeted for 70% for the year). ✓ 19% (R36,1mil) will be for the newly intro- and ✓ 2% (R3,5mil) expected to be received as i Sources of Funding 	duced charge - V	Vater Discharg	
 targeted for 70% for the year). ✓ 19% (R36,1mil) will be for the newly introduced and ✓ 2% (R3,5mil) expected to be received as i 	duced charge - V nterest earned o Applied and approved budget	Vater Discharg n receipts Proposed	je Charge
 targeted for 70% for the year). 19% (R36,1mil) will be for the newly intro- and 2% (R3,5mil) expected to be received as i Sources of Funding	duced charge - V nterest earned o Applied and approved budget 2023/24	Vater Discharg n receipts Proposed Budget 2024/25	je Charge % Movement
targeted for 70% for the year). ✓ 19% (R36,1mil) will be for the newly intro- and ✓ 2% (R3,5mil) expected to be received as i Bources of Funding Grant. Water resource charges - abstraction and streamflow reduction	duced charge - V nterest earned o Applied and approved budget 2023/24 R128,234,765	Vater Discharg n receipts Proposed Budget 2024/25 R88,188,662	je Charge % Movement -45%
 targeted for 70% for the year). ✓ 19% (R36,1mil) will be for the newly introduced and ✓ 2% (R3,5mil) expected to be received as in 	duced charge - V nterest earned o Applied and approved budget 2023/24 R128,234,765 R54,042,511	Vater Discharg n receipts Proposed Budget 2024/25 R88,188,662 R57,827,596	e Charge % Movement -45% 7%

debt mana However;	agement strategy. the sector rema	ains definitive	as the implementat of slow paying c of less than 15% o	ustomers as go
Period	Projected Billing	Actual Billing	Actual Payments	Collection Rate
2019-20	R51,967,518	R47,601,490	R20,845,686	44%
2020-21	R42,139,563	R44,897,733	R32,880,946	73%
2021-22	R55,485,141	R34,894,114	R23,614,065	68%
2022-23	R54,425,408	R40,350,343	R54,214,046	134%
	1		134%	

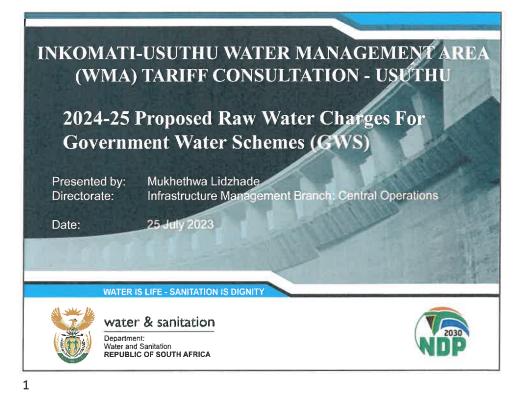


FUTURE PLANS ON IMPROVING THE FINANCIAL POSITION OF THE AGENCY The Agency continuously assesses opportunities to improve its economic viability by the development and identification of innovative solutions. i. Implementation of a responsive and measurable debt management strategy that ensures: ✓ Customer data integrity ✓ Legal action against non-paying customers ✓ Increased engagement at strategic levels **ii. Implementation of cost containment strategy** ✓ The Agency has already seen R17million savings under goods and services in financial year 2022/23 **iii. Identification of alternative funding streams to augment the currently strained revenue streams**

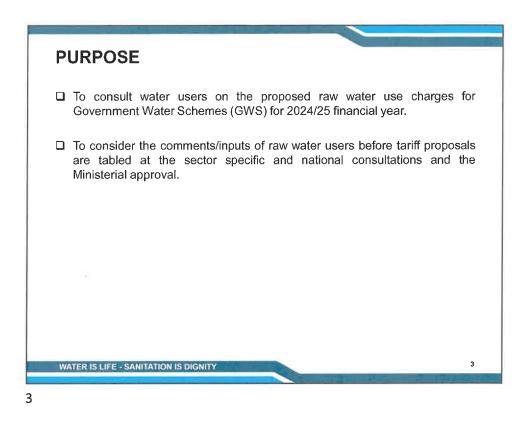
✓ Management has identified areas worth exploration. Management is now actively working on a concept document that hopes to see a change of how CMA's are funded and managed.

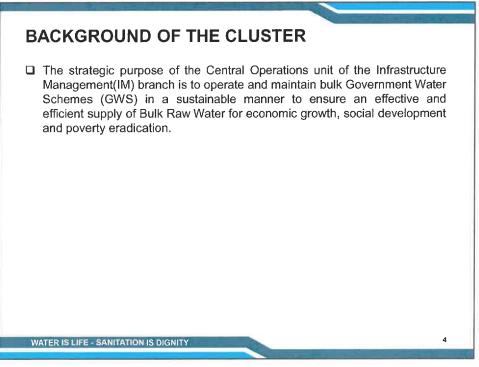
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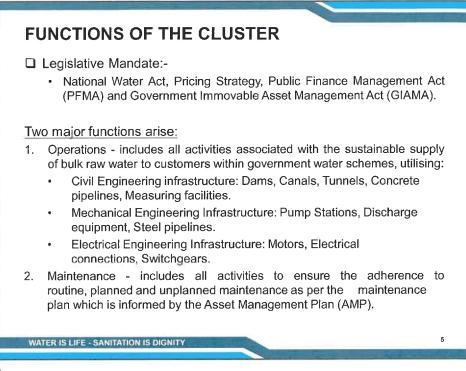




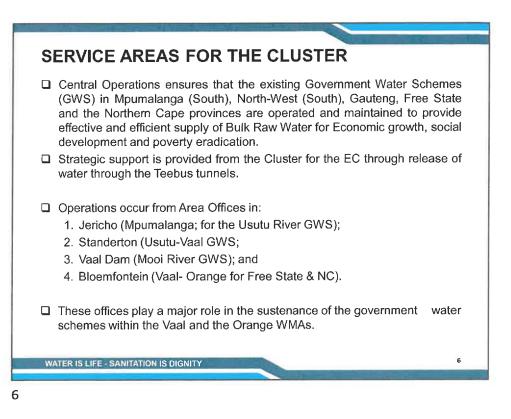
CO	NTENTS	
1. P	urpose	
2. B	ackground of the Cluster	
3. F	unctions of the Cluster	
4. S	ervice Areas for the Cluster	
5. C	luster's Operational Capacity	
6. S	erviced Areas under the Orange-Vaal Area Office	
7. O	ther major customers for the Usutu River Area Office	
8. R	eport on projects completed in the 2022/23 FY.	
9. Fe	eedback from the 2023/24 Tariff Process	
10. Le	egislative Framework for tariff determination process	
11. Pa	arameters and principles used in the 2024/25 tariff determination process	
12. S	ummary of increases in the 2024/25 tariff proposals	
13. 20	24/25 proposed GWS Irrigation and Domestic and Industrial tariffs	
14. R	evenue Management - Debt Management Report	
15. 20	022/23 Debt Management Report	
16. R	ecommendation	
17. W	ay Forward	
	•	

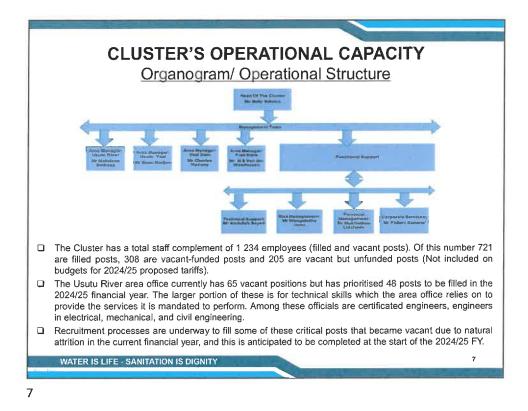


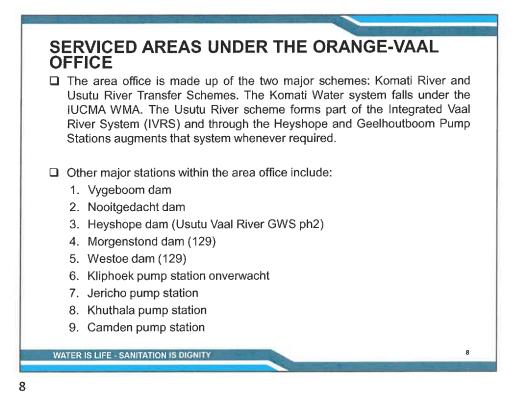


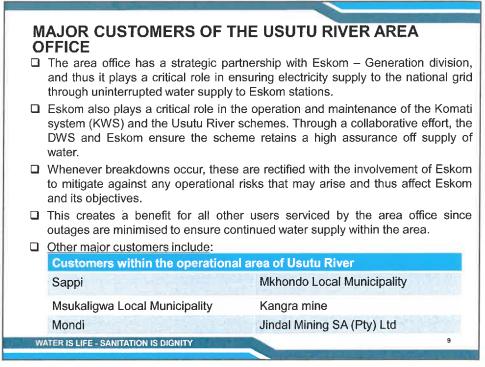


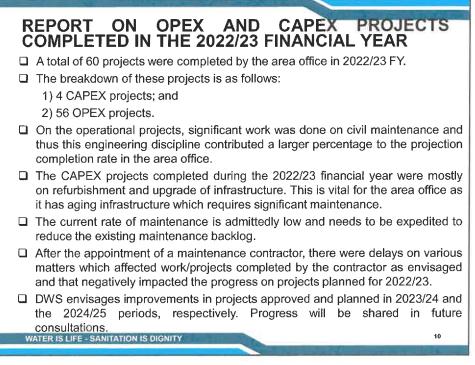












REPORT ON OPEX AND CAPEX PROJECTS COMPLETED IN THE 2022/23 FINANCIAL YEAR

Opex Projects Completed in 2022/23

	Q1	Q2	Q3	Q4	
Planned Target	1	7	24	34	66
Completed projects	0	0	7	19	26
% Completion	0%	0%	29%	56%	39%
Unplanned Completed projects				30	30
Total Completed Opex Projects	0	0	7	49	56

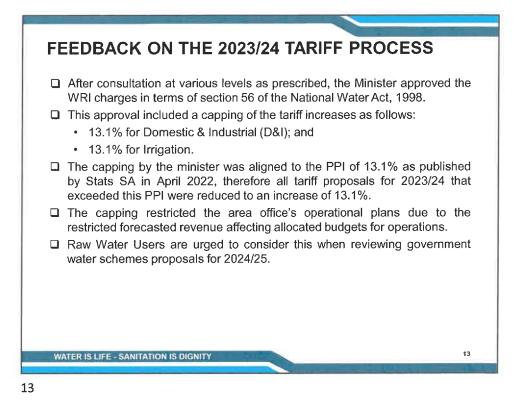
□ The area office had planned to execute 66 operational projects during the 2022/23 financial year. Of this, only 26 were completed indicating a 39% completion rate.

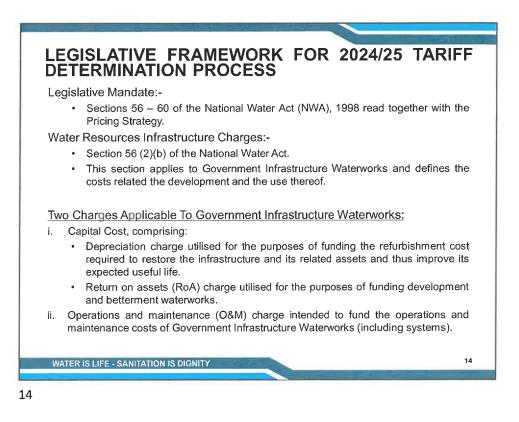
□ Challenges experienced with the appointed maintenance contractor hindered progress on achievement of targets.

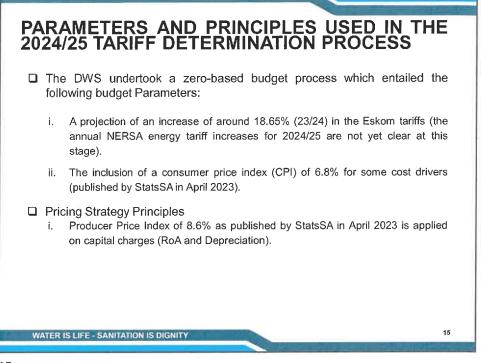
A large number unplanned projects also arose during the year which require	red
the DWS to reprioritize funds to carry-out the associated works. In 2022/23,	30
projects were undertaken and completed by the area office.	
WATER IS LIFE - SANITATION IS DIGNITY	11

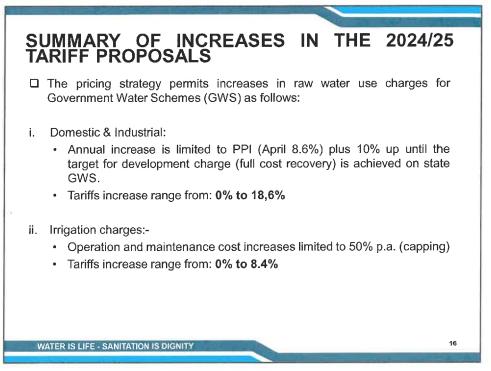
Capex Projects Comple	Q1	Q2	Q3	Q4	Total
Planned Target	0	0	5	5	10
Completed projects	0	0	0	4	4
% Completion	0%	0%	0%	80%	40%
 The area office had planned to financial year. Only 4 of these projects were or rate. A combination of challenges contractor and the need to rep the year hindered progress on a The DWS will have to invest m future to secure the assurance 	ompleted ir experienc rioritise fur achievemen nore on the	n 2022/23 ed with nds for en nt of plann ese critica	signifyin the apponergencion ned targe	g a 40% binted m es that ar ets. s in the f	completion aintenance rose during oreseeable

[□] These projects were spread amongst the various engineering disciplines with the civil work contributing a larger portion to the work carried out.



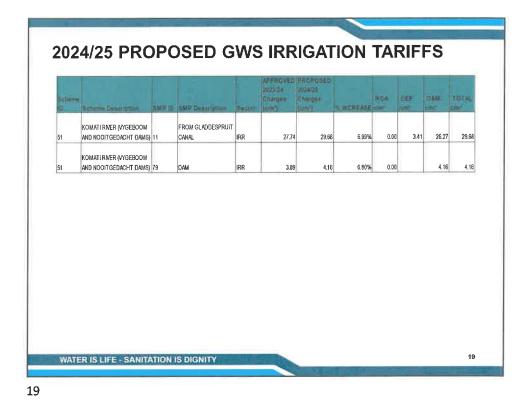






					2003934	PROPOSED 202405 Charges	5	ROA	DEP	OLM	TOTA
Scheme ID	Scheme Description	SHE D	SNP Description	Sector	(chtr)	(c)m ²	INCREASE	dm ²	-		am'
51	Komatiriver (vyge800m and Nooitgedacht dams)	162	UPPER KOMATI (I.E. ESKOM)	D&I	89.78	106.48	18.60%	55.06	51.41	0.00	106.
51	KOMATI RIVER (VYGEBOOM AND Nooit gedacht daws)	656	DUVHATO HENDRINA PIPELINE	D&I	838.72	994.72	18.60%			994.72	994.
51	Komati River (Wgeboom and Nooit gedacht dams)	775	FROM WIGEBOOM AND Nooit gedacht daws	D&I	205.84	223.11	8.39%	146.58	51.41	25.12	223.
129	USUTU RIVER GWS (JERICHO, Morgenstond and Westoe Dams)	224	FROM THE DAWS: (JERICHO, MORGENSTOND AND WESTOE DAMS)	D&I	1015.93	1155.40	13.73%	260.51	93.97	800.93	1155.4
129	USUTU RIVER GWS (JERICHO, Morgenstond and Westoe Dams)	225	FROM THE JERICHO/CAMDEN PIPELINE	D&I	1015.93	1155,40	13.73%	260.51	93.97	800.93	1155.4

ND	24/25 PROPOSED DUSTRIAL TARIFFS			GN	13	DOMESTIC				AND	
Batherner K	Schame Dascription	SMP ID	6WP Description	fetter	2025/24 Charges	PROPOSED 2004/25 Charges Icomb	N. INCREASE		DEP VIII'		ton
129	USUT U RIVER GWS (JERICHO, MORGENST OND AND WEST OF DAMS)	447	CAMDENARIEL PIPELINE	D&I	1167.67	1331.42	14.02%	237.77	119.34	974.31	1331
129	USUT U RIVER GWS (JERICHO, MORGENST OND AND WEST OE DAMS)	448	KRIEL (ESKOM)	D&I	293.03	347.53	18.60%	228.19	119.34	0.00	347
129	USUT U RIVER GWS (JERICHO, MORGENSTOND AND WESTOE DAMS)	449	KHUTALAKENDAL PIPELINE	D&I	2798.91	3131.72	11.89%	711.01	406.81	2013.90	3131
129	USUT U RIVER GWS (JERICHO, MORGENST OND AND WEST OE DAMS)	450	KENDAL (ESKOM)	D&I	974,63	1117.62	14.69%	0.00	406.81	711.01	1117
129	USUTU RIVER GWS (JERICHO, MORGENSTOND AND WESTOE DAMS)	451	CAMDEN LILLIEPUT	D&I	1133.02	1292.14	14.04%	166.54	93.97	1031.64	1292
129	USUTU RIVER GWS (JERICHO, MORGENSTOND AND WESTOE DAMS)	636	CAMDEN [ESKOM]	D&I	326.40	354.47	8.60%	0.00	93.97	260.51	354
129	Usutu River GWS (Westoe dam basin)	117	Releases from Westoe dam - SMF 777	D&I	142.51	169.01	18.60%	75.05	93.97	0.00	169



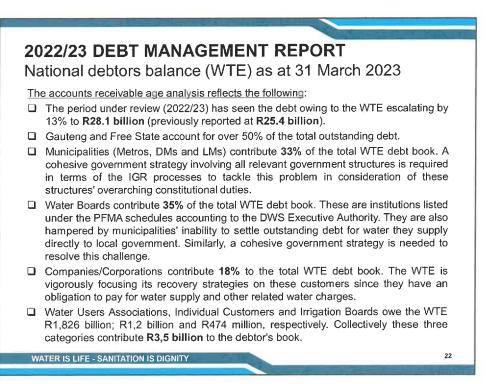
REVENUE MANAGEMENT – DEBT MANAGEMENT U While these tariff proposals assume the collection of all billed accounts (by not factoring in provision for bad debt, the current state of revenue collection within the WTE continue to shows great signs of concern. □ The WTE continues to engage with customers who have large outstanding balances to enter into debt repayment agreements. The adoption of such measures take long, and results are likely to only reflect in the future. □ The rising debtors balance threatens the WTE's financial viability as the limited cash flow reduces the funding of infrastructure related programs such as the normal operations and maintenance (O&M) and capital projects. □ This in turn could lead to severe maintenance backlog and the inability of the WTE to undertake new capital projects required to augment existing schemes. □ It was reported during last year's consultation that the WTE has adopted new debt recover strategies - the following feedback can be provided on those measures: The incentive scheme which was announced to users with outstanding debts i. has been extended to 31 March 2024. This has yielded positive results as some WMAs are showing improvement (decline) in the debtors' book (EC & WC). The WTE has acquired services of Debt Collection Agencies (DCAs) to assist ii. with recovery of monies due to it. Old debt to be handed over to DCAs to initiate the recovery processes. iii. IGR processes ongoing in some provinces. 20 WATER IS LIFE - SANITATION IS DIGNITY 20

2022/23 DEBT MANAGEMENT REPORT

WTE National debtors balance (WTE) as at 31 March 2023

Region / Area	Dobt an at 31 March 2023	2022	Movement	Debt per Province against Total Debt
	(R)	(R	(%)	(%
Eastern Cape Office	1 149 891 710	1 168 582 091	-2%	4%
Free State Office	6 571 382 409	5 654 480 996	14%	23%
Gauteng Office	8 413 826 083	6 710 539 705	20%	30%
KwaZulu Natal Office	2 655 900 115	2 439 974 242	8%	9%
Limpopo Office	3 302 379 909	3 011 086 096	9%	12%
Mpumalanga Office	1 343 014 607	1 303 206 117	3%	5%
North West Office	1 723 190 512	1 498 292 880	13%	6%
Northern Cape Office	2 407 849 819	2 191 454 904	9%	9%
Western Cape Office	513 362 288	536 447 034	-4%	2%
Total Accounts Receivables	28 080 797 452	24 514 064 066	13%	100%

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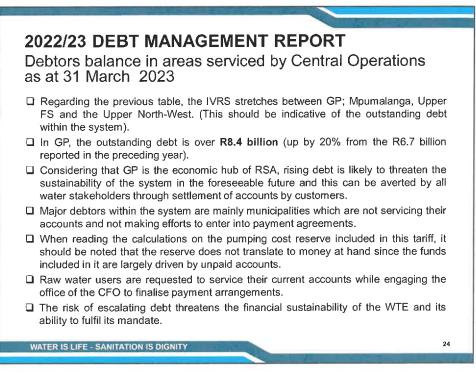


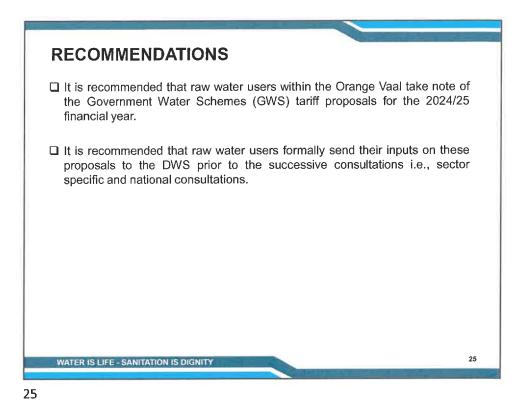
2022/23 DEBT MANAGEMENT REPORT

WTE Debtors balance in areas serviced by Central Operations as at 31 March 2023

Region / Area	Debt as at 31 March 2023	Debt as at 31 March 2022	Year-on-year Movement	
	(R	(R	(%)	
Free State Office	6 571 382 409	5 654 480 996	14%	
Gauteng Office	8 413 826 083	6 710 539 705	20%	
Mpumalanga Office	1 343 014 607	1 303 206 117	3%	
North WestOffice	1 723 190 512	1 498 292 880	13%	
Northern Cape Office	2 407 849 819	2 191 454 904	9%	
Total Accounts Receivables	20 459 263 430	17 357 974 602	15%	

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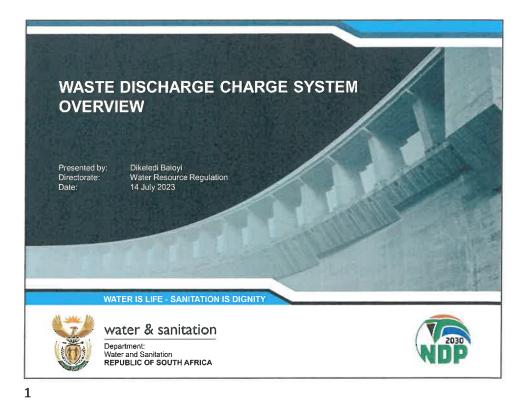
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ENQUIRIES

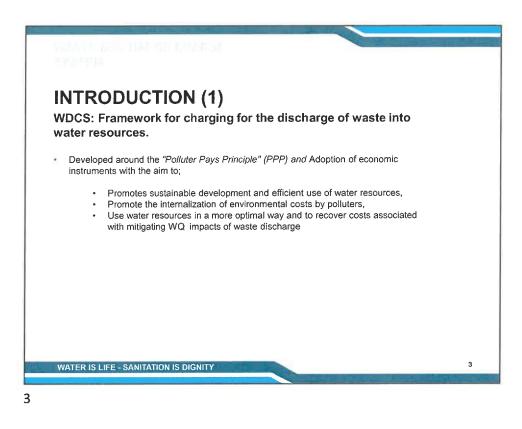
Technical Matters: Melisizwe Sethosa Area Manager: Usutu River (Jericho Dam) 017 846 6001 Email: <u>SethosaM@dws.gov.za</u>

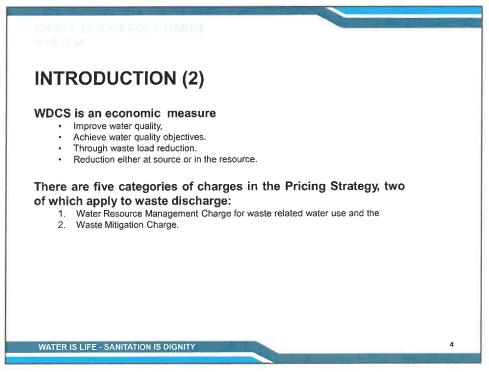
Financial Matters: Mukhethwa Lidzhade Finance: Central Operations 012 741 7327 Email: Lidzhadem@dws.gov.za

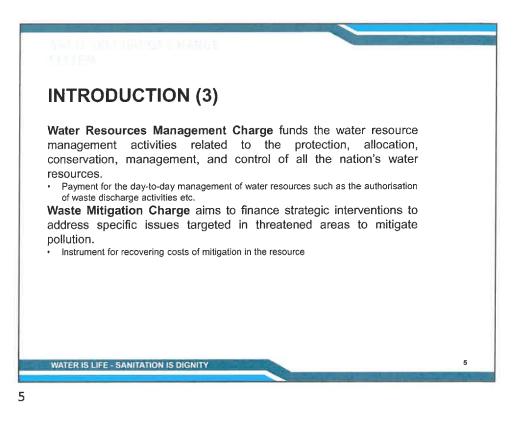
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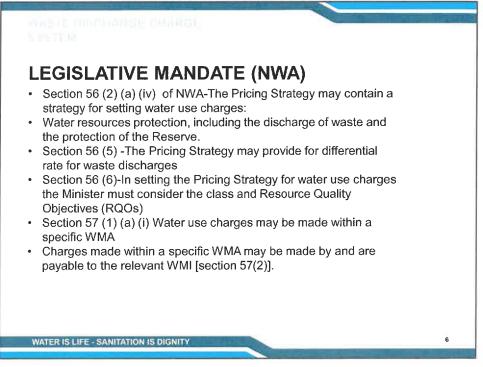


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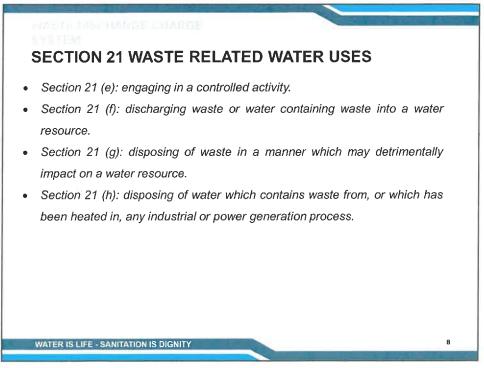


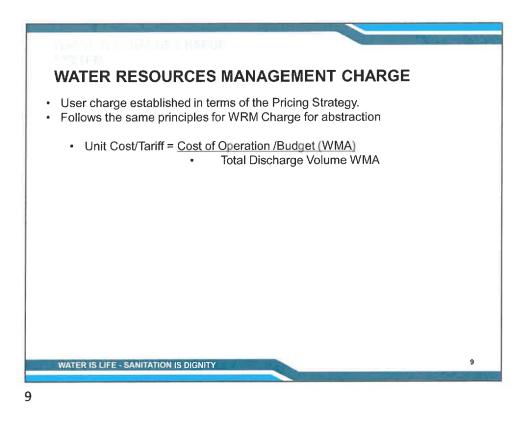


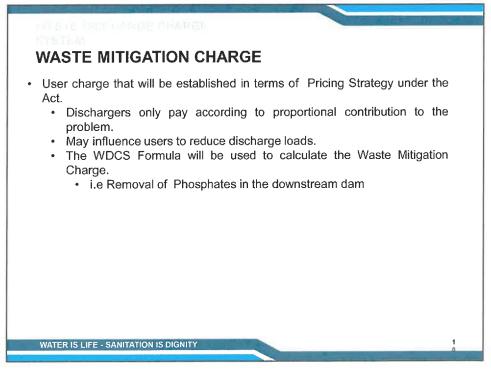


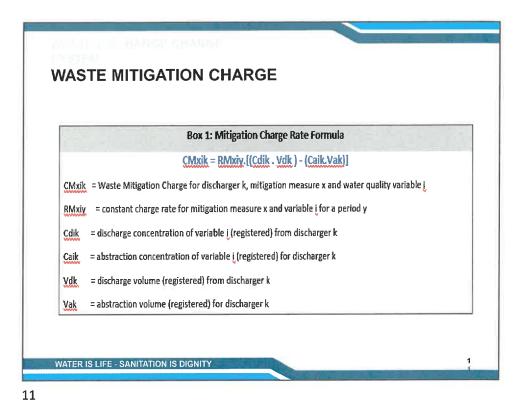


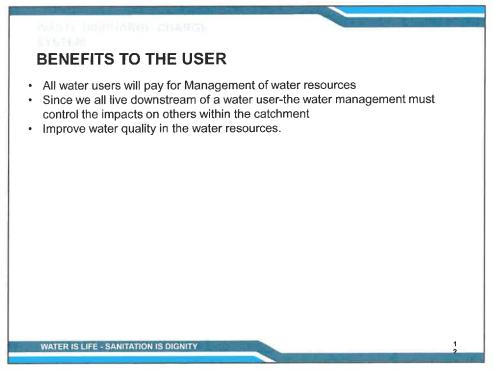
Aspects	Water Resource Management Charge (waste related activities)	Mitigation Charge
Calculation of Tariff	Volume Based	Load based (Volume & Concentration)
Area	WMA based	Catchment based
Finances:	Day to day management requirements	A specific mitigation measure required
Water Uses	21 (e), (f), (g), (h)	
Implementation date	2023/24 – Priority catchments 2024/25 – Country wide	2025/26 – Catchments were is needed













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