

Annex I (b) Programme and Itinerary

Abbreviations and Acronyms

ENIDP	Ethiopian Nile Irrigation & Drainage Project
IDA	International Development Association
MoWR	Ministry of Water Resources
NPC	National Project Coordinator of ENIDP
PPP	Public Private Partnership
ToR	Terms of Reference
WUA	Water User Association
DWAE	Department of Water Affairs and Environment
PDNA	PD Naidoo & Associates
MCLI	Maputo Corridor Logistics Initiative
TRAC	

Day 0 Johannesburg Monday 9th Nov	Protea Capital Hotel, Pretoria/ Easy Stay Pretoria Delegates arrive from Ethiopia and are transferred to their respective hotels 18h30 Depart for Dinner to Hatfield Square 19h00 Welcome Dinner (Delegation x 12 + Zenico (Pat) and PDNA (Abri)
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<p>Day 1 Johannesburg Tuesday 10th Nov</p>	<p>Protea Capital Hotel, Pretoria. INSTITUTIONAL FRAMEWORK; WATER REGULATION IN THE CONTINENT AND CONTEXT OF PPP DEVELOPMENT IN SOUTH AFRICA.</p> <p>Venue: Protea Hotel Boardroom Facilitators: Pat Adams – Zenico and Abri Vermeulen - PDNA</p> <p>08:00 Registration/ Coffee 08:15 Introductions and programme discussions 08:30 Legal and Institutional Framework for the water sector in South Africa– Abri Vermeulen 09:30 Depart for Pretoria – Department of Water Affairs and Environment(DWAE) Offices. 10:00 -10:45 Arrival at DWAE Offices – Meeting with Minister Buyelwa Patience Sonjica & DWAE counterparts 10:45 Framework for Water Regulation in South Africa – Thoko Sigwaza. 11:45 Policy context of water in South Africa – Ms Nino Manus 12:45 Lunch 13:45 Depart for National Treasury PPP Unit 14:00 Arrival at National Treasury PPP Unit – Context of PPP Development in SA – Williams Dachs, Head of PPP Unit National Treasury 15:30 Depart back to Protea Capital Conference Centre 16:00 Review of the day.</p>
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Day	Place	Rationale for visit	What the delegation will be exposed to – Companies/Schemes being visited/ brief description	How the visit will be relevant to the implementation of the ENIDP	Whether or not a PPP is involved	Names of presenters: designation and topic
Day 1	Department of Water Affairs and National Treasury in South Africa (Pretoria)	<ul style="list-style-type: none"> The first part of day 1 will be spent meeting delegates from the Ministry of Water Affairs in South Africa in Pretoria in order to allow the delegates to interact with their counterparts in the host country. The second part of day 1 will expose the delegates to the setting of the backdrop for the tour, through appropriate presentations by specialists in their fields, both the Water Sector and the PPP field. It is important to contextualise the SA landscape – from an economic, political and social imperative – all are inextricably interlinked in the South African context. Once the delegates understand these concepts the agricultural initiatives that are taking place in the Inkomati Management Area, will make more sense. 	<ul style="list-style-type: none"> Ministry of Water and Environment based in Pretoria The PPP Unit based in the National Treasury in Pretoria Leading South African specialists in the Water sector to give a context of the current legislation and Water Management reform within the country 	It is critical that the lessons learnt in other countries can be appropriately applied in Ethiopia. Within the African continent, South Africa is well known for being at the forefront of PPP implementation and Mr Dachs can enlighten the audience on the enabling legislative environment and the critical role this played in successful PPP implementation in South Africa.	An expert in PPP implementation in the country will be present to set the backdrop. The facilitator will be Abri Vermeulen who has extensive experience within South Africa on PPPs and is part of the Study Tour Facilitator – he can assist in lively debate between the delegates and the speakers on topics of interest.	<ul style="list-style-type: none"> Mr Abri Vermeulen is technical facilitator for the study tour and former director for policy and strategy on the Department of Water Affairs. Ms Thoko Sigwaza is Director water sector regulation in the Department Ms Nino Manus is Director for water Services Policy and Strategy in the Department William Dachs (Head of the PPP Unit in South Africa) recently returned from World Bank exchange to Asia - confirmed

<p>Day 2 Johannesburg/ Nelspruit Wednesday 11th Nov</p>	<p>WATER REFORM, WATER MANAGEMENT AND AGRICULTURAL DEVELOPMENT IN SOUTH AFRICA</p> <p>Venue: Protea Capital Conference Centre Pretoria Facilitators: Pat Adams - Zenico and Abri Vermeulen - PDNA</p> <p>08:00 Barbara Schreiner - Water Reform and Water Management in South Africa 09:00 Mr Gugu Mazibuko – The Social Empowerment Aspects of Water Reform. 10:00 Tea 10:20 Presenter and topic to be confirmed. 11:20 Mr Kribbs Moodley– business opportunities for PPPs in the water sector 12:20 Lunch 13:20 Check out of Protea Hotel and depart for Nelspruit by bus (5-6 Hour drive by bus along – Maputo Corridor PPP allowing for 2 breaks of 30mins) 18:20 Arrival in Nelspruit and check into Protea Hotel Nelspruit 19:00 Review of the day</p>
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Day 2	Protea Hotel Conference Centre	This focus will be a movement from the national level to a regional or provincial level focus	<ul style="list-style-type: none"> Overview of the Water sector in South Africa relating to water resource management, institutions and legal framework. 	<ul style="list-style-type: none"> If Ethiopia does utilise similar institutional arrangements, it will be useful for the delegates to hear first hand the lessons learnt and obstacles encountered by their South African counterparts The emphasis will be on localised management of water and the delegates will have to assess whether this is an appropriate form of management of water in Ethiopia. 	The role of PPPs will be discussed by all speakers and they will be informed to highlight this aspect.	<ul style="list-style-type: none"> Barbara Schreiner (former Deputy Director General of DWAF and personal advisor to Minister Asmal), now part of Pegasys, private water consulting firm.- confirmed Gugu Mazibuko (Pegasys) – expert on social empowerment aspects of water reform with specific application to his experience in the Inkomati Catchment area. Mr Kribbs Moodley is the director responsible for international business development at PDNA, focussing on Africa.

<p>Day 3 Thursday 12th Nov Nelspruit</p>	<p>THE ROLE AND FUNCTIONS OF A WATER MANAGEMENT AGENCY; MUNICIPALITY CONCESSION; PPP CORRIDOR INITIATIVE</p> <p>Venue: Protea Hotel Conference Centre Facilitators: Pat Adams – Zenico and Abri Vermeulen - PDNA</p> <p>8:30 CEO – Inkomati Water Management Agency – The Role, Functions, Contributions and Challengers of a WMA. 9:30 Mbombela Municipality and Silulumanzi: Nelspruit Water Services Concession – Speaker to be confirmed. 10:30 Tea 10:50 Mrs Brenda Horn – CEO Maputo Corridor Logistics Initiative (MCLI) – Corridor PPP 11:50 Mr Chris Williams - TRAC MP member – Land Reform in Nkomazi with Tenure, Redistribution and Restitution 12:30 Site Visit to Municipal water treatment / waste water treatment works 13:15 Lunch 14:30 Check out of Hotel 15:30 Transfer to Pestana Kruger Lodge – Malalane 16:00 Site Visit of Corridor 17:30 Review of the Day</p>
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Day 3	Protea Hotel Conference Centre	Focus on the Inkomati catchment area and the establishment of the Inkomati Catchment Management Agency (ICMA). Focus on existing PPPs arrangement in the area, being the Nelspruit water services concession and the Maputo corridor N4 toll road concession	<ul style="list-style-type: none"> • The ICMA will explain how a water management catchment agency operates but from diverse perspectives of different stakeholders with varied interests. Mr du Preez is prepared to speak on irrigation boards and the establishment of Water User Associations • The municipality and/ or the concessionaire will explain the rationale behind and the challenges and achievement of the water services concession in Nelspruit • The MCLI will explain the rationale behind and the challenges and achievement of the N4 toll road concession in the corridor 	<ul style="list-style-type: none"> • If Ethiopia does utilise agencies and WUAs, it will be useful for the delegates to hear first hand the lessons learnt and obstacles encountered by their South African counterparts • The emphasis will be on existing PPPs' achievements, challenges and learnings . • The setting up of the ICMA will be used as a form or model – Ethiopian delegates will provide insights into parallels for the ICMA and the formation of WUAs 	The role of PPPs will be discussed by all speakers and they will be informed to highlight this aspect.	<ul style="list-style-type: none"> • ICMA will present on the role of the CMA in the water sector • Mbombela LM / Silulumanzi will present on the Nelspruit Concession • Ms Brenda Horn will provide insights on the Maputo Corridor • Mr Chris Williams will present on the TRAC (N4 toll road Concessionaire) and land reform

Day 4 Malelane Friday 13th Nov	<p>AGRICULTURE - SUGAR OUTGROWER MODELS</p> <p>Venue: TSB Sugar Estates, Malelane Hosts: Mr Martin Slabbert, Octavius Madonko, TSB Facilitators: Andy Maforah -Director: Planning and Programme Management - Department of Agriculture and land Administration Mpumalanga Province and Abri Vermeulen - PDNA</p> <p>8:30 Depart to TSB Sugar 9:00 Arrival and introductions, TSB Sugar 9:10 Mr Martin Slabbert, General Manager – Grower Affairs - An Overview of the TSB Outgrower Schemes 10:00 Mr Octavius Madonko - Tour of the Tonga Small Scale Farmer Outgrower Scheme 11:00 Depart to Malelane Medium Scale Outgrower Scheme 11:30 Tour of the Malelane Medium Scale Outgrower Scheme 13:00 Depart for Malelane Golf Club 13:30 Lunch at Malelane Golf Club 14:30 Depart for Bushbuckridge 15:00 Arrival and introductions 15:15 Mr Theetsang Seoke, Manager IDP and Planning (Ehlanzeni District) – Experiences in the Region Focusing on Various Models and Their Roles and Functions. 16:00 Depart to the Lodge 16:30 Discussion, review and summary of the day</p>
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Day	Place	Rationale for visiting this Site	What the delegation will be exposed to – Companies/Schemes being visited/ Brief description	How the visit will be relevant to the implementation of the I& D Project	Whether or not a Public Private Partnership (PPP) is involved	Names of Presenters: Designation and Topic
Day 4	TSB Sugar Estate sMale-lane	This site will bring the tour to a local level – the visit to the TSB Outgrower Schemes will provide exposure to three kinds of models which are being used in the Inkomati area namely: 1) small scale outgrower scheme, 2) the medium scale outgrower scheme and 3) a service provider scheme (to be previously mentioned on Day 2 by Hennie Erasmus – briefing to speaker).	<ul style="list-style-type: none"> • TSB's initiatives focuses on two aspects 1) transformation of the environment and 2) land restitution process – through empowering emerging farmers around a centralised structure. • Focus of move away from ownership of land by farmers to new role of production facilitators and processors. • Component of land restitution in key sugar growing areas. 	The various models exhibited will be able to be assessed for applicability within the Ethiopian context.	A form of PPP arrangement in that the TSB Grower Scheme is an example of a partnership where small scale producers who would otherwise be constrained due to having insufficient skilled resources and capital can draw on the central private company which means the farmers increase their productivity.	<ul style="list-style-type: none"> • Martin Slabbert – General Manager of Grower Affairs is a keynote speaker and has made available his people to take the delegation on the tour to the sites to examine the small scale grower farms. • Octavius Madonko – from Grower Affairs will take us on the site visit to the Medium Scale Outgrower scheme – explanation of opportunities for small scale producers to expand their operation. • Mr Theetsang Seoke – Manager : IDP and Planning (Ehlanzeni District) – will present on his experiences in the region.

<p>Day 5 Saturday Sabie River 14th</p>	<p>SABIE RIVER IRRIGATION SCHEMES</p> <p>Venue: Pestana Kruger Conference Centre, Sabie River Scheme and Sabie Hoxane Scheme Facilitators: Pat Adams – Zenico and Abri Vermeulan – PDNA</p> <p>8:00 Meet in boardroom for presentation by Mr Casper Du Preez, ICMA Irrigation Board representative - Irrigation Boards and the Establishment of Water User Associations 9:00 Mr Hennie Erasmus, Land Bank – Role of the Land Bank in Agricultural Projects. 10:00 Tea 10:20 Johannes Masuluke, MADC – MADC Support Initiatives to Agricultural Development in the Inkomati Catchment Area. 11:20 Brian Morris, Independent Consultant – Conservation and Environmental Issues. 12:20 Lunch Kruger Park Lodge 13:20 Depart to irrigation schemes. 14:20 Arrival and introductions/ Site Visit to Sabie River Irrigation Scheme. 15:20 Tea 15:45 Site Visit to Sabie Hoxane Scheme. 16:45 Overview of Sarengwa Estates and Lisbon Estates. 17:00 Tour of Sarengwa Estates 17:30 Tour of Lisbon Estates - SAFM 18:30 Discussion, review and summary of the day</p>
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Day 5	Sabie River land Sabie Hoxane	<ul style="list-style-type: none"> An overview will be presented of the water and land politics in the region and how these inform the opportunities in the region. Provides a strong contrast to Day 3 in that this area has smaller, more independent but less well supported and enabled production models. Holding Dam between two phases might provide a good example which could be applicable to Ethiopian context. 	<ul style="list-style-type: none"> A different set of irrigation models and crop forms are presented by this site visit Communal land rights and land reform processes in the region will be discussed. Tenure systems will be considered as forms of ownership – lease system options Community private partnerships in the area will be discussed Examples of the constraining impacts of infrastructure (pumps) on a whole scheme can be shown under lessons learnt. 	Due to varied nature of the models and disparity in wealth and access to resources, the mechanisms for ensuring opportunity creation could also be equally applicable to Ethiopian context which has a need to create empowerment of impoverished sectors of the community.	<ul style="list-style-type: none"> Community private partnerships exist in this area and will be carefully explained as form of PPP. NGO sector can assist in ensuring equity in the differing parity of negotiation positions between the players and ensuring beneficial role of community public-private partnerships. 	<ul style="list-style-type: none"> Thomas Ngwenya (TRAC MP member) – to lead the facilitation of the site visit and present on the scheme. His topic will be Land Reform Challenges in Nkomazi with Tenure, Redistribution and Restitution. Mr Brian Morris (independent consultant) with agricultural expertise in the area and focus on conservation and environmental issues. Rose Jones – Sabie Hoxane –Extension officer – Agricultural Division Francis Chigombo – Extension Officer in Agriculture.

Day 6 Sunday Malelane 15th Nov	OVERALL REVIEW OF THE STUDY TOUR Venue: Pestana Kruger Lodge Facilitators: Pat Adams – Zenico and Abri Vermeulen - PDNA 9:00 Technical Review of the Study Tour. 10:30 Tea 11:00 Delegates Relax/ Administrative Review – (Pat Adams – Zenico/Hayalsaw Yilma and Nelson Edwards - ENIDP) 13:00 Lunch 15:00 Kruger Park Tour 18:00 Return to Hotel 19h00 Closure Dinner at Kruger Park Lodge.
Day 7 Monday Johannesburg 16th Nov	9:00 Check out of Hotel 9:30 Depart for Johannesburg by bus (5/6 hours taking into consideration 2 x 30min breaks) 16:30 Check in at Garden Court Eastgate/Easy Stay Eastgate
Day 8 Tuesday 17th Nov	9:00 Check out of Garden Court Eastgate/Easy Stay Eastgate 9:30 Depart for OR International 11:30 Flight back to Ethiopia